

EX0-002 82 Q&S Exin PRINCE2 Foundation by Sa1990

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Question 1

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Correct Answer: B

Question 2

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/programme management
- D. Senior Supplier

Correct Answer: C

Question 3

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: B

Question 4

Which is part of the PRINCE2 definition of a project?

- A. An undertaking that consists of at least two management stages
- B. A description of what must be delivered in order to gain acceptance
- C. The total of a plan's products
- D. A temporary organization that is created for the purpose of delivering business products

Correct Answer: D

Question 5

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Correct Answer: B

Question 6

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. benefits, progress, risk,
- B. benefits, quality, risk,
- C. change, quality, progress,
- D. benefits, customers, quality,

Correct Answer: B

Question 7

Which task is performed by the Change Authority?

- A. Set a change budget
- B. Approve or reject a request for change within approved limits
- C. Refer changes that exceed budgetary limits to the Project Manager for approval
- D. Update the configuration management system when a change is approved

Correct Answer: B

Question 8

Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

- A. costs
- B. risks
- C. benefits
- D. issues

Correct Answer: C

Question 9

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Controlling a Stage
- D. Directing a Project

Correct Answer: B

Question 10

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- A. Principles
- B. Processes
- C. Tailoring PRINCE2 to the project environment
- D. Themes

Correct Answer: A

Question 11

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Correct Answer: A

Question 12

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

Correct Answer: C

Question 13

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Correct Answer: B

Question 14

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: C

Question 15

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

Correct Answer: B

Question 16

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Correct Answer: D

Question 17

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication

- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

Correct Answer: A

Question 18

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project's output is any of the project's specialist products
- C. A project benefit is only realized after the project has closed
- D. A project outcome is the result of the change derived from using the project's outputs

Correct Answer: C

Question 19

Which is a responsibility of the managing level within the project management team?

- A. Set project tolerances
- B. Approve stage completion
- C. Ensure that the products are produced within the constraints agreed with the Project Board
- D. Appoint the project management team

Correct Answer: C

Question 20

Which of the following statements about stakeholders are true?

- 1,Someone who thinks they will be affected by a project is a stakeholder on that project
- 2,Stakeholders may be internal or external to the corporate organization

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Question 21

Which is a purpose of quality planning?

- A. Define the structure of the project management team
- B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- C. Document approval records for those project products that have met their quality criteria
- D. Produce the Project Plan with resource and schedule information

Correct Answer: B

Question 22

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

Correct Answer: D

Question 23

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description

- C. Project Plan
 - D. Initiation Stage Plan
- Correct Answer: C

Question 24

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Correct Answer: C

Question 25

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D

Question 26

Which is a purpose of a Product Description?

- A. Provide the cost tolerance available for individual products
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Document the level of quality required of a product

Correct Answer: D

Question 27

Which is a purpose of the Business Case theme?

- A. Identify which role is responsible for producing the Business Case
- B. Identify the project's outputs
- C. Establish the controls to manage changes that may impact the project benefits
- D. Establish a viable investment proposition

Correct Answer: D

Question 28

Who is the key project decision-maker in the project management team?

- A. Corporate management
- B. Executive
- C. Change Authority
- D. Project Manager

Correct Answer: B

Question 29

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

Correct Answer: B

Question 30

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Correct Answer: B

Question 31

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The trigger that occurred giving rise to the risk
- C. The effect of the risk on the delivery of project objectives
- D. How likely the risk is to occur in a given project situation

Correct Answer: C

Question 32

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: B

Question 33

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
 2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,
- A. Only 1 is true
 - B. Only 2 is true
 - C. Both 1 and 2 are true
 - D. Neither 1 or 2 are true

Correct Answer: D

Question 34

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Correct Answer: C

Question 35

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Correct Answer: A

Question 36

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

Correct Answer: D

Question 37

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. Checkpoint Report
- B. End Stage Report
- C. End Project Report
- D. Product Status Account

Correct Answer: B

Question 38

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

Correct Answer: D

Question 39

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Correct Answer: B

Question 40

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception
- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

Correct Answer: C

Question 41

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Correct Answer: D

Question 42

Which of the following is NOT an event-driven control?

- A. Project mandate
- B. Checkpoint Report
- C. Exception Report
- D. End of a stage

Correct Answer: B

Question 43

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Correct Answer: C

Question 44

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Correct Answer: B

Question 45

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Correct Answer: D

Question 46

Identify the missing words in the following sentence. During the Initiating a Project process the [?] before a project is authorized.

- A. minimum necessary is done to decide if a project is worthwhile
- B. aim is to establish sound foundations to achieve a successful project
- C. Project Brief is assembled and approved
- D. project approach appropriate for delivering a project is selected

Correct Answer: B

Question 47

Which of the following is NOT a purpose of the Closing a Project process?

- A. Plan the activities required to close a project
- B. Enable a comparison of the original objectives of a project against what was actually achieved
- C. Enable premature closure if the Project Board request that a project should no longer continue
- D. Provide a fixed point at which acceptance for the project product is confirmed

Correct Answer: A

Question 48

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure

- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Correct Answer: B

Question 49

Which of the following statements about the Closing a Project process are true?

- 1, The Closing a Project process provides a fixed point for the receipt of completed Work
- 2, The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: B

Question 50

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Correct Answer: C

Question 51

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Correct Answer: C

Question 52

Where should a Team Manager look for information on the quality required for a product?

- A. Project Initiation Documentation
- B. Product Description
- C. Team Plan
- D. Quality Management Strategy

Correct Answer: B

Question 53

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Correct Answer: B

Question 54

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Gather information about the project environment and objectives

- C. Identify the roles to be involved in risk management activities
 - D. Identify uncertainties that may impact on the delivery of the project objectives
- Correct Answer: D

Question 55

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Plans
- C. Progress
- D. Quality

Correct Answer: C

Question 56

Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Product Description

Correct Answer: B

Question 57

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Correct Answer: B

Question 58

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Correct Answer: B

Question 59

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C

Question 60

Which describes the 'Implement' step within the recommended risk management procedure?

- A. Project Support will allocate the risk budget to fund the selected risk responses
 - B. The risk owner will decide the best response to control the risk
 - C. The risk owner and the risk actionee will carry out activities to control and deal with the risk
 - D. The Project Manager will formulate the Risk Management Strategy
- Correct Answer: C

Question 61

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
 - B. Project Brief
 - C. Highlight Report
 - D. Checkpoint Report
- Correct Answer: C

Question 62

Which statement describes the Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
 - B. Implement the responsibilities for risks defined in the Risk Management Strategy
 - C. Assess the proximity of a risk
 - D. Identify the level of risks that can be tolerated by the project
- Correct Answer: A

Question 63

Upon what environment is PRINCE2 based?

- A. Operational
 - B. Configuration
 - C. Programme
 - D. Customer/supplier
- Correct Answer: D

Question 64

What process is used by the Project Board to respond to an Exception Report?

- A. Controlling a Stage
 - B. Managing a Stage Boundary
 - C. Managing Product Delivery
 - D. Directing a Project
- Correct Answer: D

Question 65

When are tolerances for a Work Package agreed?

- A. When accepting a Work Package
 - B. As work on each product within the Work Package begins
 - C. Once all products have been developed and approved
 - D. When the Stage Plan is authorized by the Project Board
- Correct Answer: A

Question 66

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Correct Answer: C

Question 67

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Correct Answer: D

Question 68

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. End Stage Report
- C. Lessons Report
- D. Exception Plan

Correct Answer: A

Question 69

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

Correct Answer: C

Question 70

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Correct Answer: C

Question 71

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Correct Answer: D

Question 72

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Correct Answer: B

Question 73

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: D

Question 74

Which is a purpose of an Exception Plan?

- A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
- B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
- C. Identify the actions required to recover from the effect of a tolerance deviation
- D. Define the changes which are within the scope of the change budget

Correct Answer: C

Question 75

Which is a true statement about management stages and technical stages?

- A. Technical stages can overlap but management stages CANNOT
- B. Management stages are the responsibility of the Project Manager, technical stages are NOT
- C. Technical stages create products, management stages do NOT
- D. Management stages require quality control, technical stages do NOT

Correct Answer: A

Question 76

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. producing an achievable Project Plan
- B. preventing poorly-conceived projects from ever being initiated
- C. obtaining approval from all stakeholders
- D. setting up the required project controls

Correct Answer: B

Question 77

Which role is responsible for specifying the project benefits?

- A. Corporate or programme management
- B. Executive
- C. Senior User(s)
- D. Project Manager

Correct Answer: C

Question 78

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Correct Answer: D

Question 79

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Correct Answer: A

Question 80

Which is a typical core activity within configuration management?

- A. Assessment
- B. Communication
- C. Quality control
- D. Status accounting

Correct Answer: D

Question 81

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Obtain approval for completed products

Correct Answer: B

Question 82

Which is NOT undertaken during the Initiating a Project process?

- A. Review why the project is needed
- B. Identify if the project is sufficiently aligned with corporate objectives
- C. Show how the outcome is to be achieved
- D. Appoint an Executive and Project Manager

Correct Answer: D